

Exhibit A

Jackson County, Tennessee  
 Combined Balance Sheet - All Fund Types,  
 Account Group and Discretely Presented Component Units  
 June 30, 2003

|  | Primary Government      |                     |                     |                   |                   | Component Units     |                      |                   |                |
|--|-------------------------|---------------------|---------------------|-------------------|-------------------|---------------------|----------------------|-------------------|----------------|
|  | Governmental Fund Types |                     |                     |                   | Fiduciary         | Account             | Jackson              | Jackson County    | Jackson County |
|  | General                 | Special Revenue     | Debt Service        | Capital Projects  | Fund Type         | Group               |                      |                   |                |
|  |                         |                     |                     | Agency            | General           | Department          | Communications       | District          |                |
| <u>ASSETS</u>  |                         |                     |                     |                   |                   |                     |                      |                   |                |
| Equity in Pooled Cash and Investments                          | \$ 175,215              | \$ 744,925          | \$ 2,341,497        | \$ 124,760        | \$ 0              | \$ 0                | \$ 4,039,602         | \$ 0              | \$ 0           |
| Cash   | 0                       | 6,201               | 0                   | 0                 | 415,743           | 0                   | 0                    | 180               | 0              |
| Inventories  | 0                       | 0                   | 0                   | 0                 | 0                 | 0                   | 16,251               | 0                 | 0              |
| Investments  | 0                       | 0                   | 0                   | 0                 | 145,576           | 0                   | 0                    | 0                 | 0              |
| Accounts Receivable  | 434                     | 7,408               | 0                   | 0                 | 30                | 0                   | 2,592                | 24,914            | 0              |
| Due from Other Governments                                     | 54,858                  | 460,261             | 0                   | 0                 | 48,394            | 0                   | 195,241              | 0                 | 0              |
| Due from Other Funds   | 87,608                  | 3,368               | 0                   | 0                 | 0                 | 0                   | 0                    | 0                 | 0              |
| Taxes Receivable   | 1,301,454               | 522,134             | 99,210              | 0                 | 0                 | 0                   | 1,239,521            | 0                 | 0              |
| Allowance for Uncollectible Taxes                              | (42,162)                | (17,670)            | (2,344)             | 0                 | 0                 | 0                   | (41,558)             | 0                 | 0              |
| Prepaid Items  | 0                       | 0                   | 0                   | 0                 | 0                 | 0                   | 0                    | 4,137             | 0              |
| Land   | 0                       | 0                   | 0                   | 0                 | 0                 | 0                   | 0                    | 2,500             | 0              |
| Buildings and Improvements                                     | 0                       | 0                   | 0                   | 0                 | 0                 | 0                   | 0                    | 152,968           | 0              |
| Accumulated Depreciation -Buildings & Improvements             | 0                       | 0                   | 0                   | 0                 | 0                 | 0                   | 0                    | (3,824)           | 0              |
| Machinery and Equipment  | 0                       | 0                   | 0                   | 0                 | 0                 | 0                   | 0                    | 628,881           | 0              |
| Accumulated Depreciation -Machinery & Equipment                | 0                       | 0                   | 0                   | 0                 | 0                 | 0                   | 0                    | (219,622)         | 0              |
| Amount Available in Debt Service Funds                         | 0                       | 0                   | 0                   | 0                 | 0                 | 2,260,809           | 0                    | 0                 | 0              |
| Amount to be Provided for Retirement of General Long-term Debt | 0                       | 0                   | 0                   | 0                 | 0                 | 1,533,606           | 6,093,245            | 0                 | 0              |
| <b>Total Assets</b>  | <b>\$ 1,577,407</b>     | <b>\$ 1,726,627</b> | <b>\$ 2,438,363</b> | <b>\$ 124,760</b> | <b>\$ 609,743</b> | <b>\$ 3,794,415</b> | <b>\$ 11,544,894</b> | <b>\$ 590,134</b> | <b>\$ 0</b>    |

LIABILITIES AND EQUITY

Liabilities

|                                     |           |            |        |      |         |      |           |           |      |
|-------------------------------------|-----------|------------|--------|------|---------|------|-----------|-----------|------|
| Accounts Payable                    | \$ 0      | \$ 144,808 | \$ 0   | \$ 0 | \$ 0    | \$ 0 | \$ 19,034 | \$ 16,147 | \$ 0 |
| Payroll Deductions Payable          | 8,055     | 140        | 0      | 0    | 0       | 0    | 0         | 6,691     | 0    |
| Due to Other Funds                  | 3,368     | 6,920      | 80,688 | 0    | 0       | 0    | 0         | 0         | 0    |
| Due to Other Taxing Units           | 0         | 0          | 0      | 0    | 48,394  | 0    | 0         | 0         | 0    |
| Due to Litigants, Heirs and Others  | 0         | 0          | 0      | 0    | 561,349 | 0    | 0         | 0         | 0    |
| Other Current Liabilities           | 0         | 32         | 0      | 0    | 0       | 0    | 0         | 0         | 0    |
| Deferred Revenue - Current Taxes    | 1,191,728 | 474,581    | 94,917 | 0    | 0       | 0    | 1,128,450 | 0         | 0    |
| Deferred Revenue - Delinquent Taxes | 67,564    | 29,883     | 1,949  | 0    | 0       | 0    | 69,513    | 0         | 0    |

(Continued)

Exhibit A

Jackson County, Tennessee  
 Combined Balance Sheet - All Fund Types,  
 Account Group and Discretely Presented Component Units (Cont.)

|  | Primary Government      |                     |                     |                   |                     |                        | Component Units                  |  |
|--|-------------------------|---------------------|---------------------|-------------------|---------------------|------------------------|----------------------------------|--|
|  | Governmental Fund Types |                     |                     |                   | Fiduciary Fund Type | Account Group          | Jackson County School Department | Jackson County Emergency Communications District |
|  | General                 | Special Revenue     | Debt Service        | Capital Projects  | Agency              | General Long-term Debt |                                  |  |
| <b>LIABILITIES AND EQUITY (Cont.)</b>                          |                         |                     |                     |                   |                     |                        |                                  |  |
| <b>Liabilities (Cont.)</b>                                     |                         |                     |                     |                   |                     |                        |                                  |  |
| Other Deferred Revenues  | \$ 15,235               | \$ 221,006          | \$ 0                | \$ 0              | \$ 0                | \$ 0                   | \$ 73,605                        | \$ 0   |
| General Obligation Bonds Payable - Long-term                   | 0                       | 0                   | 0                   | 0                 | 0                   | 3,369,900              | 0                                | 0  |
| Capital Outlay Notes Payable - Long-term                       | 0                       | 0                   | 0                   | 0                 | 0                   | 373,046                | 257,207                          | 0  |
| Capitalized Lease Obligations - Non-current                    | 0                       | 0                   | 0                   | 0                 | 0                   | 51,469                 | 0                                | 377,381  |
| Other Loans Payable - Long-term                                | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 5,836,038                        | 0  |
| <b>Total Liabilities</b>                                       | <b>\$ 1,285,950</b>     | <b>\$ 877,370</b>   | <b>\$ 177,554</b>   | <b>\$ 0</b>       | <b>\$ 609,743</b>   | <b>\$ 3,794,415</b>    | <b>\$ 7,383,847</b>              | <b>\$ 400,219</b>                                |
| <b>Equity</b>  |                         |                     |                     |                   |                     |                        |                                  |  |
| Retained Earnings:   |                         |                     |                     |                   |                     |                        |                                  |  |
| Retained Earnings- Unreserved                                  | \$ 0                    | \$ 0                | \$ 0                | \$ 0              | \$ 0                | \$ 0                   | \$ 0                             | \$ 189,915                                       |
| Fund Balances:   |                         |                     |                     |                   |                     |                        |                                  |  |
| Reserved for Encumbrances                                      | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 138,994                          | 0  |
| Reserved for Purchase of Electronic Fingerprint Imaging System | 0                       | 36,221              | 0                   | 0                 | 0                   | 0                      | 0                                | 0  |
| Reserved for Litigation Tax - Jail, Workhouse, or Courthouse   | 44,335                  | 0                   | 0                   | 0                 | 0                   | 0                      | 0                                | 0  |
| Reserved for Computer System - Register                        | 12,477                  | 0                   | 0                   | 0                 | 0                   | 0                      | 0                                | 0  |
| Reserved for Inventory   | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 16,251                           | 0  |
| Other Local Education Reserves                                 | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 285,955                          | 0  |
| Reserved for Career Ladder - Extended Contract                 | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 4,956                            | 0  |
| Reserved for Career Ladder Program                             | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 1,800                            | 0  |
| Reserved for BEP Non-Classroom                                 | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 2,394,716                        | 0  |
| Reserved for Title I Grants to Local Education Agencies        | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 18,712                           | 0  |
| Reserved for Innovative Education Program Strategies           | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 9,150                            | 0  |
| Reserved for Special Education - Grants to States              | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 32,408                           | 0  |
| Other Federal Reserves   | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 110                              | 0  |
| Unreserved:  |                         |                     |                     |                   |                     |                        |                                  |  |
| Designated for Debt Retirement                                 | 0                       | 0                   | 0                   | 0                 | 0                   | 0                      | 181,968                          | 0  |
| Undesignated   | 234,645                 | 813,036             | 2,260,809           | 124,760           | 0                   | 0                      | 1,076,027                        | 0  |
| <b>Total Equity</b>  | <b>\$ 291,457</b>       | <b>\$ 849,257</b>   | <b>\$ 2,260,809</b> | <b>\$ 124,760</b> | <b>\$ 0</b>         | <b>\$ 0</b>            | <b>\$ 4,161,047</b>              | <b>\$ 189,915</b>                                |
| <b>Total Liabilities And Equity</b>                            | <b>\$ 1,577,407</b>     | <b>\$ 1,726,627</b> | <b>\$ 2,438,363</b> | <b>\$ 124,760</b> | <b>\$ 609,743</b>   | <b>\$ 3,794,415</b>    | <b>\$ 11,544,894</b>             | <b>\$ 590,134</b>                                |

The accompanying notes are an integral part of this statement.